## Reflections on Yamamoto & Bellgran, 2010

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### Do the Introduction justify the paper?

### What is the aim of the paper?



#### Aim of the paper:

"...to present a fundamental mindset that drives improvements towards lean production"



### Reflections on the theoretical part?



### So, let's view the case study!



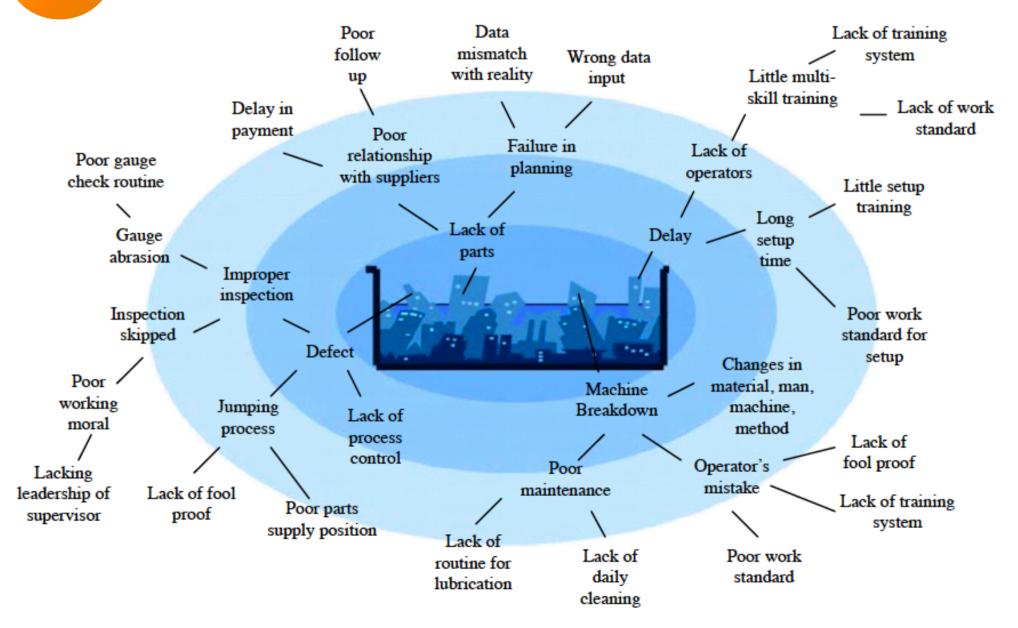
# Reflections on the described improvement events?



Process	Eight guidelines for problem solving in Kaizen
Finding problems	(G1) Observe Gemba with severe eyes
	(G2) Never be satisfied with current operation
	(G3) Repeat why when one sees abnormalities
	(G4) Do not blame operators but blame system or standard
Generating solutions	(G5) Use wisdom thoroughly before using money
	(G6) Create temporary solution even if the optimal solution is unknown or takes time to be implemented
Taking actions	(G7) Initiate change immediately when a solution is available
	(G8) Initiate change even if there is an uncertainty, more improvements will be found after change

### Linking problems and causes

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# Reflections on the discussion and conclusion?



### Did you learn anything from this paper?

Does the paper fulfill its aim?

Is this paper scientific?



#### Next lecture: 2016-11-29

Pulse meeting 2

#### **Deliverables:**

- All Deliverables from PI fixed
- Process description and products
- Capacity and organization

• Lecture: Ergonomics